

# **Achievements of PMRGs in Addressing Project Delays**

**Prepared  
by Sharp Pencil Consulting**

**Analysis and Trends**

**15 March 2005**

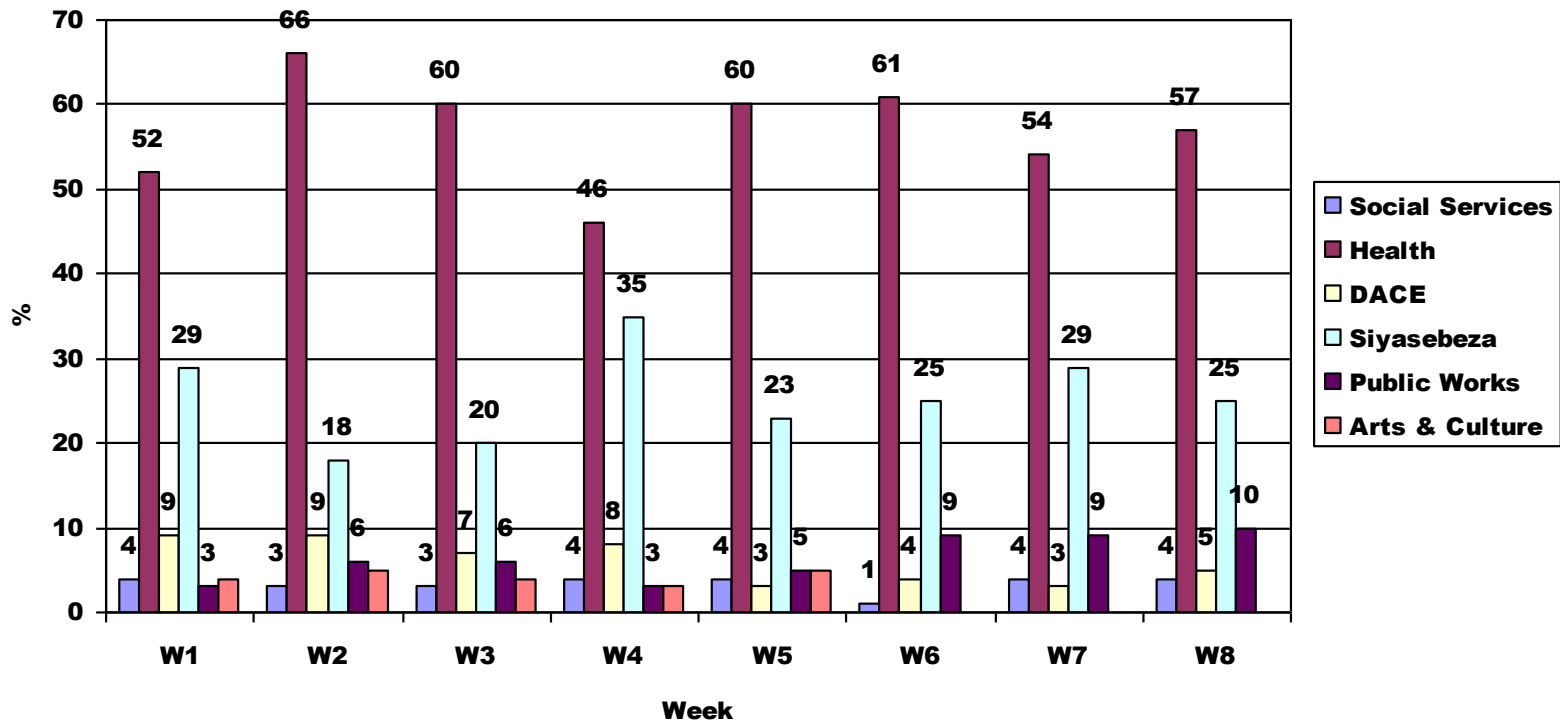
# Purpose of the Report

- **To provide an overview of proportion of projects sampled per client department over a period of 8 weeks**
- **To provide analysis to determine trends in project status over 8 weeks**
- **To assess whether the problems identified at the beginning of the projects have been addressed**

# Methodology and Approach

- Information used included analysis of weekly reports on spread sheet, and weekly reports of PMRGs
- The major source of data is the PMRG weekly reporting software between 25 January and 11 March
- Data was analyzed using SPSS statistical software
- The total number of projects sampled on a weekly basis ranged from 95 projects to 186 projects
- The information has previously been used to compile weekly reports which were submitted to the Department of Public Transport Roads and Works, Gauteng

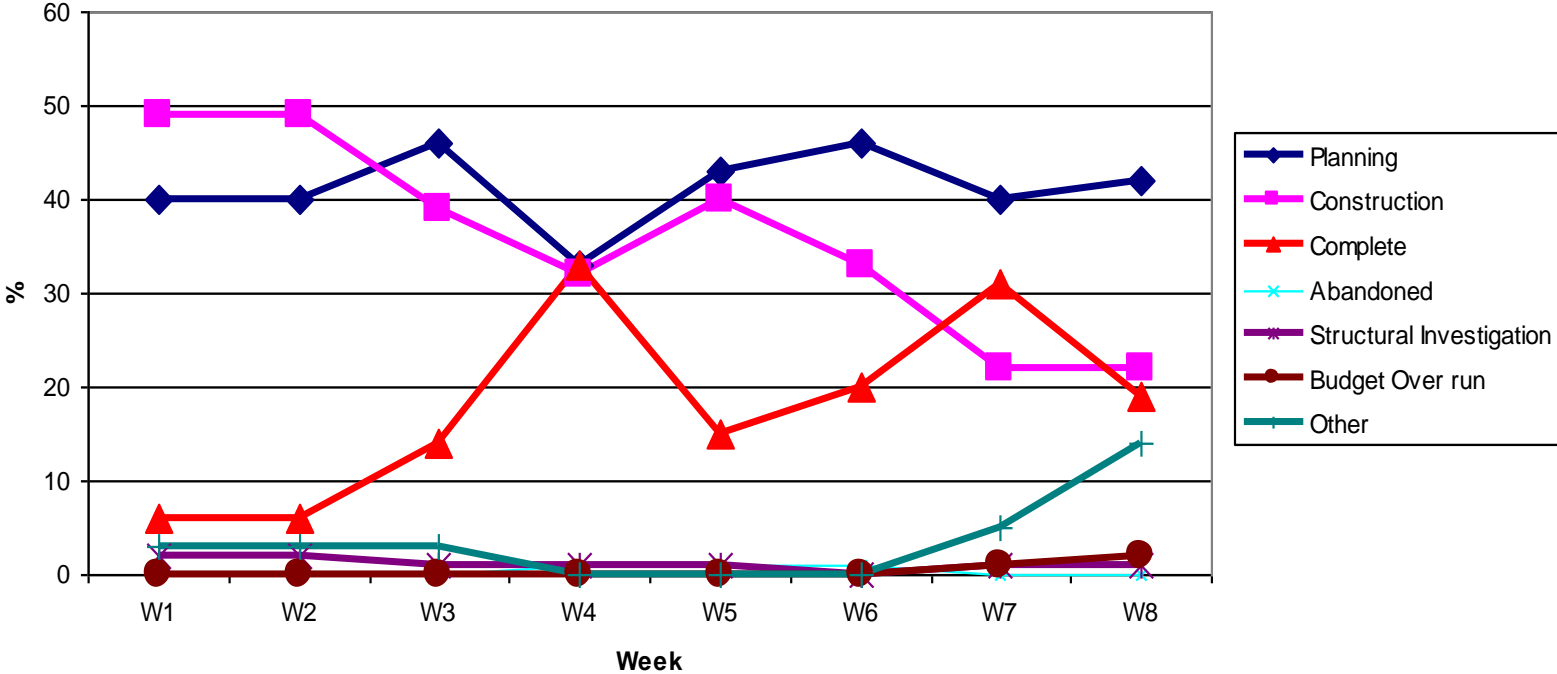
# Comparing percentage of projects from Client Departments (25 Jan - 11 March 2005)



# **Analysis of Projects by Client Departments (25 Jan - 11 March 2005)**

- **Proportions of projects sampled was consisted for all the 8 weeks, with health projects commanding a majority between 46% (in week 5) to 66% (in week 3)**
- **The second highest proportion of sampled projects were under siyasebeza which ranged between 18% (the lowest in week 2) to 35% in week 5**
- **The consistency of the project sampling has further strengthened the reliability of the data collected over 8 weeks.**
- **The total sample for arts and culture projects ranged between 0% (in weeks 6, 7 and 8) to 5% (which was highest in week 2)**
- **The total sample for public works projects ranged between 3% in week 1 which was the lowest to 10% in week 8**

# Comparing Project Status from 25 January to 11 March 2005

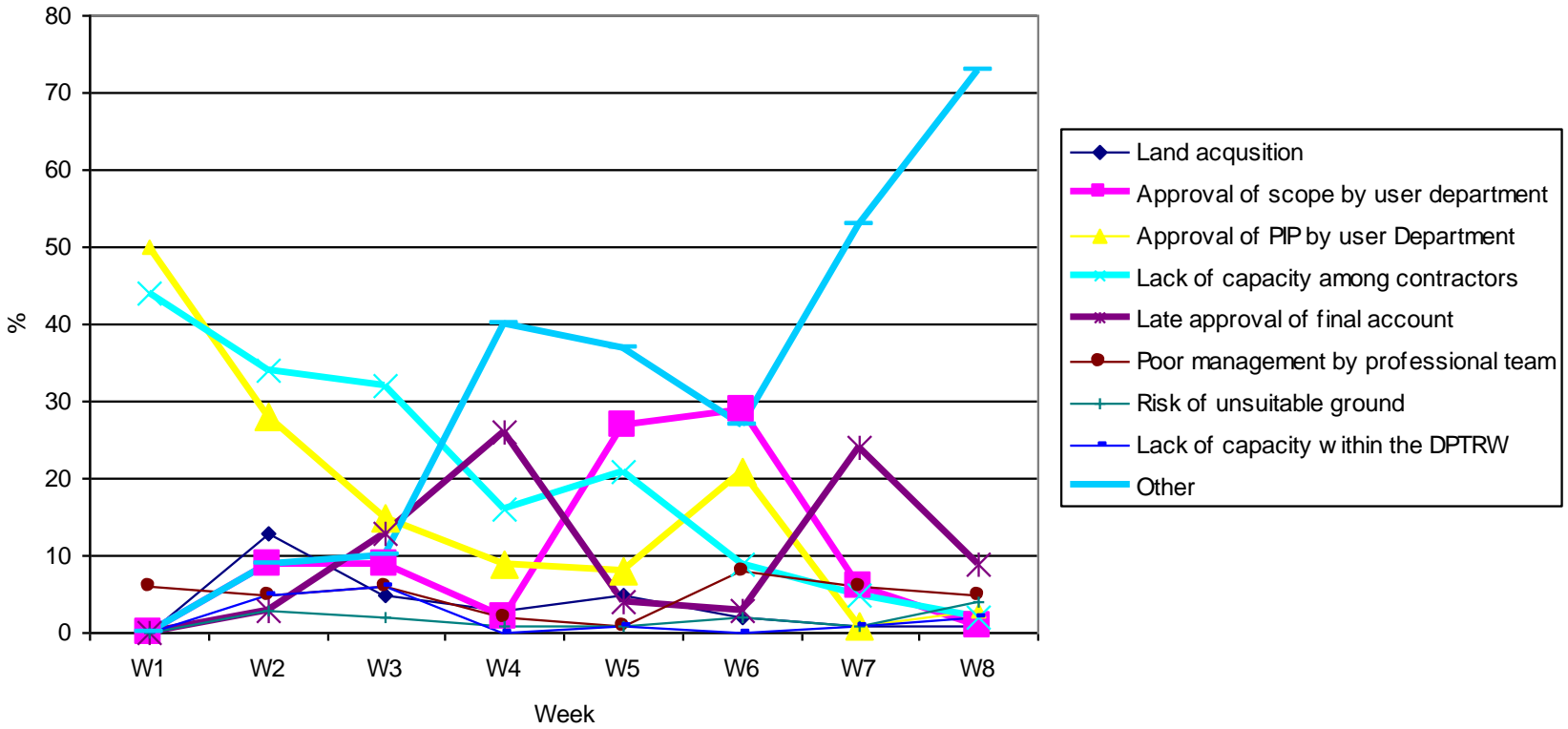


25 January - 11 March 2005

# **Analysis of Project Status, 25 January to 11 March 2005**

- **Over a period of 8 weeks, the proportion of projects under planning ranged from 33% (lowest in week 5) to 46% (highest in in week 6)**
- **Since the majority of projects were still in a planning phase, this would suggest that a significant proportion of projects be unable to spend their allocation this year.**
- **The proportion of projects under construction has decreased from 49% in week 1 to 22% in week 8.**
- **During this period, the proportion of projects being completed increased from 6% in week 1 to as high as 33% (in week 4)**

# Comparing problems experienced in projects from 25 Jan - 11 March 2005



25 January - 11 March 2005



# Summary and Concluding Remarks

- **The appointment of PMRGs appears to be yielding some significant achievements such as the facilitation of PIPs and the capacitating of contractors**
- **However, the appointment of fewer PMRGs will ensure proper co-ordination of PMRGs in the next financial year, and an appropriate deployment of resources**

# **Analysis of Problems over 8 weeks, 25 January to 11 March 2005**

- The four major problems experienced are: delays in the approval of PIPs, lack of capacity among contractors, and late approval of final accounts**
- In terms of delays in the approval of PIPs, there has been a decrease in the number of delays from 50% to about 1% (in week 8) - which suggests the success in large part to the PMRGs**
- Equally, it appears that the lack of capacity on the part of contractors has steadily been addressed by PMRGs.**

# Sharp Pencil Consulting: Next Steps

- **All PMRGs will be assessed from 15 and 16 March 2005**
- **Report of assessment of PMRGs will be submitted to the Department of Public Transport Roads and Works on 22 March**
- **Financial Analysis Report will also be submitted on 22 March**
- **Next PMRG Forum is scheduled for 23 March**